

### **Equity Research**

#### IVD MEDICAL HOLDING LIMITED

# **Initiation of Coverage**

## A leading IVD product distributor in China

#### Initiate with Buy rating; a leading IVD product distributor in China

IVD Medical conducts its IVD product distribution business mainly through two subsidiaries 1) Vastec has been the sole national distributor of Sysmex' haemostasis products since 1997 and is No.1 haemostasis distributor and No.4 IVD product distributor in China; 2) Dacheng, No.3 IVD distributor in Shanghai. In addition, IVD Medical has its self-branded IVD product under IVD China to tap the lower tier IVD market.

#### Haemostasis IVD market provides organic growth for distribution business

While distribution business is a stable cash cow business and benefits from organic growth in medical demands, the upside comes from expansion in types of tests in distribution business, Dacheng's clinical laboratories solution and IVD China's potential in lower tier market. We see the centralized purchasing policy applied in general medicine is unlikely to be applied to high-end IVD market due to the lack of standardization. We forecast a revenue CAGR of 17.3% and core net profit CAGR of 22.4% from 2018-2021e.

# Haemostasis IVD market in China is dominated by a few foreign brands; Sysmex enjoys a No.1 position with 43.9% market share

We see IVD Medical's distribution business a stable cash cow business due to a relatively stable competitive landscape in haemostasis market. IVD's distribution business will be driven by organic growth in IVD testing as well as increasing types of tests Sysmex' haemostasis analysers conduct. The haemostasis analysis market in China is centralized and dominated by a few foreign brands including Sysmex, Stago and Werfen with market share of 43.9%, 24.2% and 17.0% respectively in 2018. As IVD Medical is the sole Tier 1 distributor for Sysmex' haemostasis products, it enjoys a 37.9% in haemostasis Tier 1 distributor market.

# Dacheng's clinical laboratories solution offers new revenue opportunities and helps to maintain direct relationship with hospitals

Facing immense cost-cutting pressure, more and more hospitals are willing to hand over the management of inventory, logistics and procurement of IVD products to distributors with solution services capabilities, in order to increase cost efficiency.

# POCT market is fast growing and Chinese brands are taking over market shares from foreign players

With the policy push for hierarchical healthcare system, we see growing demand for IVD devices at lower tier hospitals and clinics. IVD Medical's self-branded products are primarily used for CRP test which is classified as POCT product. With continuous R&D efforts, we expect IVD Medical to expand its test types to SAA, PCT and FDP thus maximizing the reagents sales per device.

#### Price target: HK\$3.8 (24% upside)

We derive our Dec-20 price target of HK\$3.8 per share using a discounted cash flow model, assuming 12.0% cost of equity, 2% long-term growth rate.

Stock code: 1931.HK

Rating: Buy

| Price target (HK\$)               | 3.8   |
|-----------------------------------|-------|
| Current price (HK\$, 16 Dec 2019) | 3.1   |
| Upside/downside %                 | 24%   |
| Market cap (HK\$ m)               | 4,134 |
| Market cap (US\$ m)               | 531   |
| Avg daily turnover (HK\$ m)       | 6     |

Source: Bloomberg, AMTD Research estimates

#### Key forecasts (pro forma)

| (Rmb m)         | 2018  | 2019e | 2020e | 2021e |
|-----------------|-------|-------|-------|-------|
| Core NP         | 221   | 299   | 353   | 406   |
| yoy%            | 2%    | 35%   | 18%   | 15%   |
| Revenue         | 2,110 | 2,482 | 2,918 | 3,409 |
| yoy%            | 17%   | 18%   | 18%   | 17%   |
| Gross<br>margin | 23.0% | 23.5% | 23.5% | 23.6% |
| EBITDA margin   | 14.6% | 15.9% | 16.7% | 16.4% |
| Core net margin | 10.5% | 12.0% | 12.1% | 11.9% |
| -               |       |       |       |       |

Source: Company data, AMTD Research estimates

#### Valuation - implied by the market

| (Rmb m)    | 2018  | 2019e | 2020e | 2021e |
|------------|-------|-------|-------|-------|
| P/E (adj.) | 16.8  | 12.4  | 10.5  | 9.2   |
| P/B        | 1.9   | 1.2   | 1.1   | 1.0   |
| ROE        | 11.9% | 11.7% | 10.9% | 11.4% |

Source: Bloomberg, AMTD Research

#### Share price performance



Source: Bloomberg

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#### **Financial forecast**

We forecast consolidated core net profit to grow at a CAGR of 22.4% during 2018-2021e.

- 1) Consolidated revenue to grow at a CAGR of 17.3% during 2018-2021e.
- 2) Gross margin to remain stable at 23.5%-23.6% in 2019e-2021e.
- 3) Core net margin to remain stable at 11.9%-12.1% in 2019e-2021e.
- 4) A net cash position.

#### **Vastec**

Vastec's revenue growth will be mainly driven by the growth in distribution of Sysmex's haemostasis analysers and reagents; We forecast Vastec's revenue to reach Rmb2.90bn in 2021e from Rmb1.85bn in 2018.

- Vastec has obtained the exclusive distribution rights as first-tier distributor for Sysmex's 4 test of thrombosis on the same analyser models, on top of existing haemostasis tests.
- The net increase of haemostasis analysers of around 700-800 per year driven by increasing penetration of hospitals and number of analysers per hospital to maintain the test results efficiency.
- An average of test per analyser at 97,958, 97,958, 97,000 in 2019e, 2020e, 2021e, respectively.
- 4) A stable price at Rmb2.26 per test.
- 5) A stable gross margin at 20.5%, 20.6%, 20.7% in 2019e, 2020e, 2021e, respectively.

#### Original group - Distribution business

- We forecast Dacheng's distribution business revenue to grow from Rmb408.4 mn in 2018 to Rmb716.7 mn in 2021e. We are conservative in assuming the growth of existing business and a stable gross margin.
- We forecast Dacheng to expand its laboratory solution service to two new hospitals each year, which will bring in additional Rmb50-60mn revenue per year. We assume a stable gross margin for this business.

#### Original group - IVD China (Self-branded product)

- We forecast self-branded product revenue to reach Rmb11.6 mn in 2021e. This business will have a higher gross margin as well as net margin than distribution business.
- EZ-400 will maintain a stable revenue driven by the existing installation of the analysers – we assume no increase in 2019e and 2020e.

#### **Operating leverage**

- The company's selling and distribution expenses have been declining as a share of revenue in recent years, suggesting a strong operating leverage;
- We forecast selling and distribution expenses to be Rmb94.3 mn, Rmb105.1 mn, Rmb133.0 mn in 2019e, 2020e, 2021e, respectively.
- We forecast normalized G&A cost to stay stable at around 4.0% during 2019e-2021e.

#### A net cash position

Both Vastec and Original Group have been maintaining a net operating cash inflows in recent years. We do not expect a reverse of such trend and expect IVD Medical to maintain a healthy net operating cash inflows.

Figure 1: Consolidated revenue forecast (pro forma) (2018-2021e)



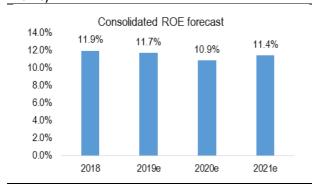
Source: Company data, AMTD Research estimates

Figure 2: Consolidated core net profit forecast (pro forma) (2018-2021e)



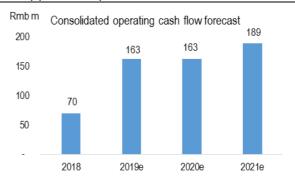
Source: Company data, AMTD Research estimates

Figure 3: Consolidated ROE forecast (pro forma) (2018-2021e)



Source: Company data, AMTD Research estimates

Figure 4: Consolidated operating cash flow forecast (pro forma) (2018-2021e)



Source: Company data, AMTD Research estimates

| P&L (Rmb '000)  | 2016        | 2017        | 2018        | 2019e          | 2019e       | 2020e       | 2021           |
|---|-------------|-------------|-------------|----------------|-------------|-------------|----------------|
|   | Pro forma   | Pro forma   | Pro forma   | Reporting      | Pro forma   | Pro forma   | Pro form       |
| Total Revenue   | 1,565,511   | 1,798,294   | 2,109,949   | 2,323,947      | 2,482,461   | 2,918,089   | 3,409,26       |
| Original Group  | 290,441     | 338,268     | 413,635     | 501,040        | 501,040     | 605,375     | 728,28         |
| Vastec  | 1,380,870   | 1,595,626   | 1,852,514   | 1,987,345      | 2,160,158   | 2,511,852   | 2,898,37       |
| Distribution of Sysmex's haemostasis                                  | 1,500,070   | 1,000,020   | 1,002,014   | 1,001,040      | 2,100,100   | 2,011,002   | 2,000,07       |
| products-Vastec sold to Original                                      | (105,800)   | (135,600)   | (156,200)   | (164,438)      | (178,737)   | (199,138)   | (217,39        |
| Cost of sales   | ,           | (1,329,663) | (1,625,338) | (1,775,649)    | (1,898,716) | (2,232,676) | (2,605,38      |
| Original Group  | (206,543)   | (230,054)   | (296,964)   | (360,378)      | (360,378)   | (436,155)   | (524,73        |
| Vastec  | ,           | (1,235,209) | (1,484,574) | (1,579,709)    | (1,717,075) | (1,995,659) | (2.298.04      |
| Distribution of Sysmex's haemostasis                                  | (1,000,000) | (:,=00,=00) | (1,101,011) | (1,010,100)    | (1,111,010) | (1,000,000) | (2,200,0)      |
| products-Vastec sold to Original                                      | 105,800     | 135,600     | 156,200     | 164,438        | 178,737     | 199,138     | 217,39         |
| Gross Profit  | 414,182     | 468,631     | 484,611     | 548,297        | 583,744     | 685,413     | 803,88         |
| Original Group  | 83,898      | 108,214     | 116,671     | 140,661        | 140,661     | 169,220     | 203,55         |
| Vastec  | 330,284     | 360,417     | 367,940     | 407,636        | 443,083     | 516,193     | 600,33         |
| Distribution of Sysmex's haemostasis products-Vastec sold to Original | 555,253     | ,           |             | ,              |             |             | ,              |
| Selling and distribution expenses                                     | (115,521)   | (90,483)    | (92,602)    | (88,310)       | (94,334)    | (105,051)   | (132,96        |
| Original Group  | (11,683)    | (10,305)    | (11,631)    | -              | -           | -           | _              |
| Vastec  | (103,838)   | (80,178)    | (80,971)    | _              | _           | _           | _              |
| Administrative expenses   | (74,264)    | (80,445)    | (104,725)   | (108,900)      | (115,082)   | (115, 265)  | (136,37        |
| Original Group  | (44,554)    | (47,624)    | (67,230)    | -              | -           | -           | _              |
| Vastec  | (29,710)    | (32,821)    | (37,495)    | _              | _           | _           | _              |
| Depreciation  | (17,236)    | (19,408)    | (24,072)    | (20,916)       | (22,342)    | (26, 263)   | (30,68         |
| Amortization of intangibles   | (476)       | (1,260)     | (1,260)     | (1,628)        | (1,482)     | (1,743)     | (2,03          |
| Other operating income/expenses                                       | (6,378)     | (3,131)     | (5,169)     | (3,486)        | (3,724)     | (5,836)     | (6,81          |
| Original Group  | (878)       | (263)       | (328)       | (0,700)        | (0,721)     | (0,000)     | (0,01          |
| Vastec  | (5,500)     | (2,868)     | (4,841)     | _              | _           | _           |                |
| Operating expenses  | (196,163)   | (174,059)   | (202,496)   | (200,696)      | (213,139)   | (226,152)   | (276,15        |
| EBIT  | 218,019     | 294,572     | 282,115     | <b>347,602</b> | 370,605     | 459,261     | <b>527,7</b> 3 |
| EBITDA  | 235,731     | 315,240     | 307,447     | 370,145        | 394,430     | 487,267     | 560,45         |
| Other income and gains  | 14,242      | -           | 33,219      | 17,048         | 12,412      | 23,345      | 27,27          |
| · ·   |             | 11,403      |             |                |             |             |                |
| Finance costs   | (7,352)     | (7,732)     | (6,633)     | (6,000)        | (6,000)     | (8,800)     | (8,80          |
| Share of profits of associates (Impairment) reversal of impairment of | (462)       | (462)       | 284,877     | -              | -           | -           | _              |
| trade receivables   | (647)       | 1,211       | (4,129)     | _              | _           | _           | _              |
| Profit before tax   | 223,800     | 298,992     | 589,449     | 358,649        | 377,017     | 473,806     | 546,20         |
| Income tax expense  | (63,146)    | (82,442)    | (91,756)    | (89,662)       | (94,254)    | (118,452)   | (136,55        |
| Profit for the year/period  | 160,654     | 216,550     | 497,693     | 268,987        | 282,763     | 355,355     | 409,65         |
| Non-controlling interests   | ,           | -,          | (3,932)     | (2,000)        | (2,000)     | (2,000)     | (4,00          |
| Attributable net profit   | 160,654     | 216,550     | 493,761     | 266,987        | 280,763     | 353,355     | 405,65         |
| Adjustment  | 462         | 462         | (272,343)   | 18,266         | 18,266      | -           | -              |
| IPO expense   | -           | -           | 12,534      | 18,266         | 18,266      | _           | _              |
| Share of profits of associates  | 462         | 462         | (284,877)   |                |             | _           | _              |
| Core net profit   | 161,116     | 217,012     | 221,418     | 285,253        | 299,029     | 353,355     | 405,65         |
| Per share data  | 2016        | 2017        | 2018        | 2019e          | 2019e       | 2020e       | 2021           |
| EPS (core)  | 5.26        | 4.15        | 4.24        | 0.41           | 0.43        | 0.27        | 0.3            |
| DPS   |             | 2.18        | 0.80        | 0.08           | 0.08        | 0.05        | 0.0            |
| BPS   |             | 33.1        | 38.3        | 4.51           | 4.51        | 2.55        | 2.8            |

Source: Company data, AMTD Research estimates
For "2019e-Reporting" forecast, we projected the consolidated P&L by excluding the January revenue and expenses of Vastec, and recorded investment income from Vastec for January instead; Vastec is consolidated into IVD's group financials starting from Febuary 2019 post completion of the acquisition.

| (Rmb '000)                         | 2016       | 2017        | 2018       | 2019e     | 2019e       | 2020e       | 2021e        |
|------------------------------------|------------|-------------|------------|-----------|-------------|-------------|--------------|
| (Killib 000)                       | Pro forma  | Pro forma   | Pro forma  | Reporting | Pro forma   | Pro forma   | Pro forma    |
| Revenue                            | i io ioima | i io ioiila | i io ioima | reporting | i io ioiiia | i io ioiila | i io ioiilia |
| Distribution business              | 1,663,966  | 1,847,400   | 2,137,836  | 2,353,928 | 2,515,435   | 2,945,236   | 3,425,446    |
| IVD reagents and other consumables | 1,267,872  | 1,477,126   | 1,736,010  | 1,898,991 | 2,023,330   | 2,296,343   | 2,569,653    |
| Original                           | 271,336    | 294,093     | 366,983    | 469.096   | 469.096     | 564,711     | 679,282      |
| Vastec                             | 996,536    | 1,183,033   | 1,369,027  | 1,429,896 | 1.554,234   | 1,731,633   | 1,890,371    |
| IVD analysers                      | 396,094    | 370,274     | 401,826    | 426,991   | 461,730     | 547,643     | 552,043      |
| Original                           | 11.760     | 25,289      | 41,457     | 27.500    | 27.500      | 33.000      | 37,400       |
| Vastec                             | 384,334    | 344,985     | 360,369    | 399,491   | 434,230     | 514,643     | 514,643      |
| Thrombosis                         | -          | -           | _          | 27,945    | 30,375      | 101,250     | 303,750      |
| Self-branded products business     | 7,345      | 18,886      | 5,195      | 4,444     | 4,444       | 7,664       | 11,600       |
| IVD reagents and other consumables | 2,914      | 18,847      | 5,195      | 4,444     | 4,444       | 7,664       | 10,640       |
| IVD analysers                      | 4,431      | 39          | -          | -         | -           | -           | 960          |
| Maintenance services               | · -        | 67,608      | 123,118    | 130,013   | 141,319     | 164,327     | 189,613      |
| Adjustment                         | (105,800)  | (135,600)   | (156,200)  | (164,438) | (178,737)   | (199,138)   | (217,393)    |
| Revenue                            | 1,565,511  | 1,798,294   | 2,109,949  | 2,323,947 | 2,482,461   | 2,918,089   | 3,409,266    |
| yoy %                              |            |             |            |           |             |             |              |
| Distribution business              |            | 11.0%       | 15.7%      |           | 17.7%       | 17.1%       | 16.3%        |
| IVD reagents and other consumables |            | 16.5%       | 17.5%      |           | 16.6%       | 13.5%       | 11.9%        |
| Original                           |            | 8.4%        | 24.8%      |           | 27.8%       | 20.4%       | 20.3%        |
| Vastec                             |            | 18.7%       | 15.7%      |           | 13.5%       | 11.4%       | 9.2%         |
| IVD analysers                      |            | -6.5%       | 8.5%       |           | 14.9%       | 18.6%       | 0.8%         |
| Original                           |            | 115.0%      | 63.9%      |           | -33.7%      | 20.0%       | 13.3%        |
| Vastec                             |            | -10.2%      | 4.5%       |           | 20.5%       | 18.5%       | 0.0%         |
| Thrombosis                         |            |             |            |           |             | 233.3%      | 200.0%       |
| Self-branded products business     |            | 157.1%      | -72.5%     |           | -14.5%      | 72.5%       | 51.4%        |
| IVD reagents and other consumables |            | 546.8%      | -72.4%     |           | -14.5%      | 72.5%       | 38.8%        |
| IVD analysers                      |            | -99.1%      |            |           |             |             |              |
| Maintenance services               |            |             | 82.1%      |           | 14.8%       | 16.3%       | 15.4%        |
| Revenue                            |            | 14.9%       | 17.3%      |           | 14.4%       | 17.5%       | 16.8%        |

Source: Company data, AMTD Research estimates

For "2019e-Reporting" forecast, we projected the consolidated P&L by excluding the January revenue and expenses of Vastec, and recorded investment income from Vastec for January instead; Vastec is consolidated into IVD's group financials starting from Febuary 2019 post completion of the acquisition.

| Growth rates and key ratios  | 2016  | 2017         | 2018    | 2019e   | 2020e   | 2021e   |
|--|-------|--------------|---------|---------|---------|---------|
| Gross margin   | 26.5% | 26.1%        | 23.0%   | 23.5%   | 23.5%   | 23.6%   |
| Distribution business  | 24.6% | 23.1%        | 18.9%   | 19.2%   | 19.2%   | 19.4%   |
| IVD reagents and other consumables Distribution of Sysmex's haemostasis products-Vastec sold | 27.6% | 25.0%        | 20.9%   | 21.1%   | 21.2%   | 21.3%   |
| to Original  | 0.0%  | 0.0%         | 0.0%    | 0.0%    | 0.0%    | 0.0%    |
| IVD analysers  | 14.8% | 15.6%        | 10.4%   | 10.3%   | 10.3%   | 10.3%   |
| Self-branded products business   | 73.0% | 84.7%        | 80.1%   | 64.0%   | 56.0%   | 55.0%   |
| IVD reagents and other consumables   | 72.8% | 84.9%        | 80.1%   | 64.0%   | 56.0%   | 60.0%   |
| IVD analysers  | 73.1% | 7.7%         | na      | na      | na      | na      |
| Maintenance services   | na    | 38.7%        | 61.3%   | 70.0%   | 70.0%   | 70.0%   |
| EBITDA margin  | 15.1% | 17.5%        | 14.6%   | 15.9%   | 16.7%   | 16.4%   |
| Net profit margin (core)   | 10.3% | 12.1%        | 10.5%   | 12.0%   | 12.1%   | 11.9%   |
| Net cash   | na    | 198,978      | 251,151 | 572,805 | 635,184 | 713,317 |
| Gearing ratio  | na    | 5.8%         | 2.0%    | 3.5%    | 3.2%    | 3.0%    |
| ROE  | na    | 12.6%        | 11.9%   | 11.7%   | 10.9%   | 11.4%   |
| ROA  | na    | 8.0%         | 7.6%    | 8.9%    | 9.3%    | 9.8%    |
| Marketing expense % of revenue   | 7.4%  | 5.0%         | 4.4%    | 3.8%    | 3.6%    | 3.9%    |
| G&A % of revenue   | 4.7%  | 4.5%         | 5.0%    | 4.6%    | 4.0%    | 4.0%    |
| G&A % of revenue (ex-IPO cost)   | 4.7%  | 4.5%         | 4.5%    | 3.9%    | 4.0%    | 4.0%    |
| R&D % of revenue   | 0.01% | 0.03%        | 0.00%   | 0.00%   | 0.00%   | 0.00%   |
| Income tax rate %  | 28.2% | 27.6%        | 15.6%   | 25.0%   | 25.0%   | 25.0%   |
| Income tax rate % ex IPO expense   | 28.2% | 27.6%        | 15.3%   | 23.8%   | 25.0%   | 25.0%   |
| •  |       | 0.0%         | 0.0%    | 0.0%    | 0.0%    | 0.0%    |
| yoy %  |       | 40.40/       | 0.40/   | 00.50/  | 47 40/  | 47.00   |
| Gross Profit   |       | 13.1%        | 3.4%    | 20.5%   | 17.4%   | 17.3%   |
| Distribution business  |       | 4.3%         | -5.0%   | 19.0%   | 17.5%   | 17.4%   |
| Self-branded products business   |       | 198.6%       | -74.0%  | -31.6%  | 50.9%   | 48.7%   |
| Maintenance services   |       | na<br>25.40/ | 188.4%  | 31.1%   | 16.3%   | 15.4%   |
| EBIT   |       | 35.1%        | -4.2%   | 31.4%   | 23.9%   | 14.9%   |
| EBITDA   |       | 33.7%        | -2.5%   | 28.3%   | 23.5%   | 15.0%   |
| Profit for the year/period   |       | 34.8%        | 129.8%  | -43.2%  | 25.7%   | 15.3%   |
| Attributable net profit  |       | 34.8%        | 128.0%  | -43.1%  | 25.9%   | 14.8%   |
| Core net profit Source: Company data, AMTD Research estimates                                |       | 34.7%        | 2.0%    | 35.1%   | 18.2%   | 14.8%   |

| Figure 8: Vastec revenue forecast breakdov                               | WII (2010 202 | 10)       |           |           |           |           |
|--|---------------|-----------|-----------|-----------|-----------|-----------|
| (Rmb '000)   | 2016          | 2017      | 2018      | 2019e     | 2020e     | 2021e     |
| Distribution business  | 1,380,870     | 1,528,018 | 1,729,396 | 2,018,839 | 2,347,526 | 2,708,763 |
| IVD reagents and other consumables  Distribution of Sysmex's haemostasis | 996,536       | 1,183,033 | 1,369,027 | 1,554,234 | 1,731,633 | 1,890,371 |
| products-Sold to Original  | 105,800       | 135,600   | 156,200   | 178,737   | 199,138   | 217,393   |
| as % of IVD reagents and other   | 10.00/        | 4.4 = 0.4 | 4.4.407   | 4.4 50/   | 4.4 507   | 44.50     |
| consumables  | 10.6%         | 11.5%     | 11.4%     | 11.5%     | 11.5%     | 11.5%     |
| IVD analysers  | 384,334       | 344,985   | 360,369   | 434,230   | 514,643   | 514,643   |
| Thrombosis   | -             | -         | -         | 30,375    | 101,250   | 303,750   |
| Maintenance services   | -             | 67,608    | 123,118   | 141,319   | 164,327   | 189,613   |
| Revenue  | 1,380,870     | 1,595,626 | 1,852,514 | 2,160,158 | 2,511,852 | 2,898,377 |
| Distribution business  | 2016          | 2017      | 2018      | 2019e     | 2020e     | 20216     |
| IVD reagents and other consumables                                       |               |           |           |           |           |           |
| No. of Class III hospital covered - beginning                            |               |           | 1,041     | 1,091     | 1,141     | 1,196     |
| Newly added  |               |           | 50        | 50        | 55        | 55        |
| No. of Class III hospital covered - end                                  |               | 1,041     | 1,091     | 1,141     | 1,196     | 1,251     |
| No. of total Class III hospitals in China                                | 2,232         | 2,340     | 2,445     | 2,457     | 2,580     | 2,709     |
| yoy %  |               | 4.8%      | 4.5%      | 5.0%      | 5.0%      | 5.0%      |
| Penetration rate   |               | 44.5%     | 44.6%     | 46.4%     | 46.4%     | 46.2%     |
| IVD reagents and other consumables ('000                                 |               |           |           |           |           |           |
| tests)   | 479,875       | 552,742   | 622,912   | 686,584   | 764,950   | 835,073   |
| IVD analysers - beginning  | 3,615         | 4,650     | 5,462     | 6,359     | 7,009     | 7,809     |
| (+) New  | 1,435         | 1,221     | 1,210     | 1,350     | 1,600     | 1,600     |
| (-) Disposal   | 400           | 409       | 313       | 700       | 800       | 800       |
| Useful year  | 5             | 5         | 5         | 5         | 5         |           |
| IVD analysers - end  | 4,650         | 5,462     | 6,359     | 7,009     | 7,809     | 8,609     |
| Cumulative distributed analyser  | 4,650         | 5,462     | 6,359     | 7,009     | 7,809     | 8,609     |
| Test per analyser ('000 tests)   | 103           | 101       | 98        | 97.958    | 97.958    | 97.000    |
| Test per analyser (Rmb)  | 214,309       | 216,593   | 215,290   | 221,748   | 221,748   | 219,581   |
| ASP  | •             |           | •         |           |           |           |
| IVD reagents and other consumables (Rmb                                  |               |           |           |           |           |           |
| per test)  | 2.08          | 2.14      | 2.20      | 2.26      | 2.26      | 2.26      |
| yoy inflation %  | -             | 3.1%      | 2.7%      | 3.0%      | 0.0%      | 0.0%      |
| IVD analysers (Rmb)  | 267,829       | 282,543   | 297,826   | 321,652   | 321,652   | 321,652   |
| yoy inflation %  |               |           |           | 0%        | 0%        | 0%        |
| Thrombosis   |               |           |           |           |           |           |
| Hospitals  |               |           |           | 75        | 150       | 300       |
| Penetration rate   |               |           |           | 6.6%      | 12.5%     | 24.0%     |
| No. of analyser per hospital   |               |           |           | 1         | 1         | 1         |
| Test per day per analyser  |               |           |           | 20        | 25        | 30        |
| Work days per year (Day)   |               |           |           | 150       | 200       | 250       |
| Thrombosis ('000 tests)  |               |           |           | 225       | 750       | 2,250     |
| Thrombosis ASP (Rmb)   |               |           |           | 135       | 135       | 135       |
| Maintenance services   | 2016          | 2017      | 2018      | 2019e     | 2020e     | 2021e     |
| As % of distribution business  | -             | 4.4%      | 7.1%      | 7.0%      | 7.0%      | 7.0%      |

| (Rmb '000)   | 2016    | 2017    | 2018              | 2019e             | 2020e             | 2021              |
|--|---------|---------|-------------------|-------------------|-------------------|-------------------|
| Distribution business  | 283,096 | 319,382 | 408,440           | 496,596           | 597,711           | 716,682           |
| IVD reagents and other consumables   | 271,336 | 294,093 | 366,983           | 469,096           | 564,711           | 679,282           |
| IVD analysers  | 11,760  | 25,289  | 41,457            | 27,500            | 33,000            | 37,400            |
| Self-branded products business   | 7,345   | 18,886  | 5,195             | 4,444             | 7,664             | 11,600            |
| IVD reagents and other consumables   | 2,914   | 18,847  | 5,195             | 4,444             | 7,664             | 10,640            |
| IVD analysers  | 4,431   | 39      | -                 | -                 | -                 | 960               |
| Revenue  | 290,441 | 338,268 | 413,635           | 501,040           | 605,375           | 728,282           |
| Distribution business  | 2016    | 2017    | 2018              | 2019e             | 2020e             | 2021              |
| IVD reagents and other consumables   |         |         |                   |                   |                   |                   |
| IVD reagents and other consumables ('000 tests)  | 87,039  | 119,260 | 139,853           | 178,767           | 215,205           | 258,867           |
| IVD analysers - begin  | 210     | 251     | 346               | 440               | 477               | 531               |
| (+) New  | 83      | 145     | 163               | 125               | 150               | 170               |
| (-) Disposal   | 42      | 50      | 69                | 88                | 95                | 106               |
| Useful year  | 5       | 5       | 5                 | 5                 | 5                 |                   |
| IVD analysers - end  | 251     | 346     | 440               | 477               | 531               | 595               |
| Cumulative distributed analyser  | 251     | 346     | 440               | 477               | 531               | 595               |
| Haemostasis  | 178     | 210     | 236               |                   |                   |                   |
| Urinalysis   | 43      | 88      | 145               |                   |                   |                   |
| Others   | 30      | 48      | 59                |                   |                   |                   |
| Test per analyser ('000 tests)<br>ASP  | 347     | 345     | 318               | 375               | 405               | 435               |
| IVD reagents and other consumables (Rmb per test)  | 3.1     | 2.5     | 2.6               | 2.6               | 2.6               | 2.0               |
| inflation %  | -       | -21%    | 6%                | 0%                | 0%                | 0%                |
| IVD analysers (Rmb)  | 141,687 | 174,407 | 254,337           | 220,000           | 220,000           | 220,000           |
| Self-branded products business   | 2016    | 2017    | 2018              | 2019e             | 2020e             | 2021              |
| IVD reagents and other consumables   | 2,914   | 18,847  | 5,195             | 4,444             | 7,664             | 10,640            |
| IVD reagents and other consumables ('000 tests)  | 821     | 5,437   | 1,566             | 1,111             | 1,916             | 2,660             |
| IVD analysers - new  | 172     | 5       | -                 | -                 | -                 | 120               |
| CRP revenue  | -       | -       | 316               | 444               | 2,664             | 4,440             |
| IVD reagents and other consumables ('000 tests)  | 821     | 5,437   | 195               | 111               | 666               | 1,110             |
| IVD analysers - begin  | 45      | 217     | 222               | 222               | 222               | 222               |
| (+) New  | 172     | 5       | -                 | -                 | -                 | -                 |
| (-) Disposal   | -       | -       | -                 | -                 | -                 | -                 |
| Useful year  | 5       | 5       | 5                 | 5                 | 5                 |                   |
| IVD analysers - end  | 217     | 222     | 222               | 222               | 222               | 222               |
| Test per analyser ('000 tests)   | 25.0    | 24.5    | 0.9               | 0.5               | 3.0               | 5.0               |
| EZ-400 revenue   |         |         | 5,000             | 4,000             | 5,000             | 6,200             |
| IVD reagents and other consumables ('000 tests)  |         |         | 1,250             | 1,000             | 1,250             | 1,550             |
| IVD analysers - begin  |         |         | ,<br>-            | 500               | 500               | 500               |
| (+) New  |         |         | -                 | 0                 | 0                 | 120               |
| (-) Disposal   |         |         | -                 | -                 | _                 | -                 |
| Useful year  | 5       | 5       | 5                 | 5                 | 5                 |                   |
| Oseiui yeai  |         |         | 500               | 500               | 500               | 620               |
| IVD analysers - end  |         |         | 2.5               | 2.0               | 2.5               | 2.5               |
| IVD analysers - end  |         |         |                   |                   |                   |                   |
| IVD analysers - end<br>Test per analyser ('000 tests)  |         |         |                   |                   |                   |                   |
| IVD analysers - end<br>Test per analyser ('000 tests)<br>ASP   | 3.5     | 3.5     | 3.3               | 4.0               | 4.0               | 4.0               |
| IVD analysers - end<br>Test per analyser ('000 tests)<br>ASP   | 3.5     | 3.5     |                   |                   |                   |                   |
| IVD analysers - end Test per analyser ('000 tests)  ASP  IVD reagents and other consumables (Rmb per test) | 3.5     | 3.5     | 3.3<br>4.0<br>4.0 | 4.0<br>4.0<br>4.0 | 4.0<br>4.0<br>4.0 | 4.0<br>4.0<br>4.0 |

| Cash flow (Rmb '000) Pro forma      | 2018      | 2019e     | 2020e     | 2021e     |
|-------------------------------------|-----------|-----------|-----------|-----------|
| Net Loss/Profit                     | 493,761   | 280,763   | 353,355   | 405,656   |
| Depreciation                        | 24,072    | 24,072    | 24,072    | 24,072    |
| Amortization of Intangibles         | 1,260     | 1,482     | 1,743     | 2,036     |
| Gain on derecognition of associates | (287,488) | -         | -         | -         |
| Change of OWC                       | (161,411) | (143,232) | (216,119) | (242,500) |
| - net operating working capital     | 795,519   | 938,751   | 1,154,871 | 1,397,370 |
| Operating cash flow                 | 70,194    | 163,085   | 163,050   | 189,264   |
| Capex                               | (26,300)  | (30,000)  | (30,000)  | (30,000)  |
| EZ-400                              | 8,945     | -         | -         | -         |
| Equity investments in associates    | (252,645) | -         | -         | -         |
| Gain on derecognition of associates | 284,877   | -         | -         | -         |
| Others                              | 11,569    | -         | -         | -         |
| Investing cash flow                 | 26,445    | (30,000)  | (30,000)  | (30,000)  |
| Amounts Due To Shareholders         | 165,450   | (651,625) | -         | _         |
| Proceeds from ST debt               | (60,000)  | 70,000    | -         | -         |
| Proceeds from LT debt               | -         | -         | -         | -         |
| Dividend paid                       | (41,593)  | (59,806)  | (70,671)  | (81,131)  |
| Share issuance / (repurchases)      | 105       | 900,000   | -         | -         |
| Minority                            | (4,420)   | -         | -         | -         |
| Change of reserves                  | (176,843) | -         | -         | -         |
| Financing cash flow                 | (117,301) | 258,569   | (70,671)  | (81,131   |
| Net cash flow                       | (20,661)  | 391,654   | 62,379    | 78,133    |
| Cash balance                        | 291,151   | 682,805   | 745,184   | 823,317   |

| Cash flow (Rmb '000)  | 2016      | 2017      | 2018      |
|---|-----------|-----------|-----------|
| CASH FLOWS FROM OPERATING ACTIVITIES                              |           |           |           |
| Profit before tax   | 193,076   | 240,798   | 265,803   |
| Adjustments for:  |           |           |           |
| Finance costs   | 7,254     | 7,732     | 6,633     |
| Depreciation  | 8,492     | 7,514     | 7,064     |
| (Gain)/loss on disposal of items of property, plant and equipment | (295)     | 185       | (1,210)   |
| Share of loss of an associate                                     | 462       | 259       | 344       |
| Interest income   | (272)     | (536)     | (1,059)   |
| Operating cash flows before movements in working capital          | 208,717   | 255,952   | 277,575   |
| Net change in working capital                                     |           |           |           |
| Increase in inventories   | (172,235) | (58,782)  | (59,675)  |
| Increase in trade and bills receivables                           | (21,303)  | (31,397)  | (54,909)  |
| Increase)/decrease in prepayments and other receivables           | (72,059)  | (42,195)  | 26,974    |
| Increase/(decrease) in trade payables                             | 89,091    | (25,172)  | (32,244)  |
| Decrease)/increase in other payables and accruals                 | (2,516)   | 17,755    | (27,397)  |
| Cash generated from operations                                    | 29,695    | 116,161   | 130,324   |
| Taxes paid  | (43,121)  | (47,648)  | (63,591)  |
| Net cash flows (used in)/from operating activities                | (13,426)  | 68,514    | 66,733    |
| CASH FLOWS FROM INVESTING ACTIVITIES                              |           |           |           |
| Purchases of items of property, plant and equipment               | (1,773)   | (351)     | (721)     |
| Contribution to an investment in an associate                     | (250)     | (502)     | -         |
| Proceeds from disposal of items of property, plant and equipment  | 381       | 711       | 3,452     |
| Decrease in pledged deposits                                      | 4,433     | 8,634     | 5,269     |
| Interest received   | 272       | 536       | 1,059     |
| Net cash flows from investing activities                          | 3,063     | 9,028     | 9,059     |
| CASH FLOWS FROM FINANCING ACTIVITIES                              |           |           |           |
| Advance from a related party                                      | -         | 53,760    | -         |
| Repayment to a related party                                      | -         | -         | (30,946)  |
| New bank loan   | 130,000   | 200,000   | 400,000   |
| Repayment of bank loans   | (60,000)  | (230,000) | (460,000) |
| Dividends paid  | (34,891)  | (28,143)  | (35,989)  |
| Interest paid   | (7,254)   | (7,732)   | (6,633)   |
| Net cash flows from/(used in) financing activities                | 27,855    | (12,115)  | (133,568) |
| NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS              | 17,492    | 65,427    | (57,776)  |
| Cash and cash equivalents at beginning of year                    | 138,194   | 156,790   | 220,802   |
| Effect of foreign exchange rate changes, net                      | 1,104     | (1,415)   | 652       |
| CASH AND CASH EQUIVALENTS AT END OF YEAR                          | 156,790   | 220,802   | 163,678   |

| Cash flow (Rmb '000)                        | 2016     | 2017     | 2018     |
|---|----------|----------|----------|
| Net Loss/Profit                             | 56,268   | 110,735  | 103,440  |
| Depreciation                                | 11,329   | 14,064   | 15,724   |
| Amortization of Intangibles                 | 476      | 1,260    | 1,260    |
| Change of OWC                               | -        | (98,800) | (6,704)  |
| net operating working capital               | 63,025   | 161,825  | 168,529  |
| Operating cash flow                         | 68,073   | 27,259   | 113,720  |
| Capex                                       | (26,375) | (18,433) | (15,667) |
| Purchase of Intangibles                     | (31,050) | -        | -        |
| Equity Investments In Associates/Affiliates | (27,779) | (58,394) | (61,668) |
| Goodwill                                    | -        | -        | -        |
| nvesting cash flow                          | (85,204) | (76,827) | (77,335) |
| Proceeds from ST debt                       | -        | -        | -        |
| Proceeds from LT debt                       | -        | -        | -        |
| Dividend paid                               | (27,133) | (8,207)  | (4,000)  |
| Share issuance / (repurchases)              | 637,545  | -        | -        |
| <b>Minority</b>                             | (34,976) | 2,247    | (4,420)  |
| Change of reserves                          | 6,986    | (6,539)  | 8,092    |
| Financing cash flow                         | 582,422  | (12,499) | (328)    |
| Net cash flow                               | 565,291  | (62,067) | 36,057   |
| Cash balance                                | 141,374  | 79,307   | 115,364  |

| Figure 13: Consolidated balance sheet forecast (2018-2021e | )         |           |           |           |
|--|-----------|-----------|-----------|-----------|
| Balance sheet (Rmb '000) Pro forma                         | 2018      | 2019e     | 2020e     | 2021e     |
| Cash and Equivalents                                       | 279,042   | 670,696   | 733,075   | 811,208   |
| Restricted Cash (Short-Term)                               | 12,109    | 12,109    | 12,109    | 12,109    |
| Accounts Receivable and Other Receivables                  | 330,165   | 374,069   | 439,712   | 513,725   |
| Inventories  | 650,913   | 702,265   | 825,784   | 963,634   |
| Prepayments  | 206,983   | 272,050   | 319,791   | 373,618   |
| Amounts due from others                                    | 1,317     | 1,489     | 1,751     | 2,046     |
| Current assets   | 1,480,529 | 2,032,680 | 2,332,222 | 2,676,341 |
| Property Plant & Equipment - Net                           | 65,848    | 71,761    | 77,689    | 83,617    |
| Total Intangible Assets - Net                              | 444,855   | 443,373   | 441,630   | 439,594   |
| Equity Investments In Associates/Affiliates                | 6,731     | 6,731     | 6,731     | 6,731     |
| Goodwill   | 1,087,899 | 1,087,899 | 1,087,899 | 1,087,899 |
| Deferred tax asset (Long-Term)                             | 2,599     | 2,599     | 2,599     | 2,599     |
| Non-current assets   | 1,607,932 | 1,612,363 | 1,616,548 | 1,620,440 |
| Total assets   | 3,088,461 | 3,645,042 | 3,948,770 | 4,296,781 |
| Short-Term Borrowings                                      | 40,000    | 110,000   | 110,000   | 110,000   |
| Trade Payables And Others                                  | 102,396   | 119,645   | 140,689   | 164,175   |
| Amounts Due To Shareholders                                | 651,625   | -         | -         | -         |
| Income Taxes Accrued/Payable                               | 57,947    | 57,947    | 57,947    | 57,947    |
| Deferred/Unearned Revenue (Short-Term)                     | 100,204   | 100,204   | 100,204   | 100,204   |
| Other payables   | -         | -         | -         | -         |
| Current liabilities  | 952,172   | 387,796   | 408,840   | 432,326   |
| Long Term Debt   | -         | -         | -         | -         |
| Deferred Income Taxes (Liabilities)                        | 135,926   | 135,926   | 135,926   | 135,926   |
| Non-current liabilities                                    | 135,926   | 135,926   | 135,926   | 135,926   |
| Total Share Capital  | 276       | 133,350   | 133,350   | 133,350   |
| Additional Paid in Capital                                 | 1,514,112 | 2,281,038 | 2,281,038 | 2,281,038 |
| Retained Earnings (Accumulated Deficit)                    | 593,422   | 814,379   | 1,097,063 | 1,421,588 |
| Other Equity   | (114,696) | (114,696) | (114,696) | (114,696) |
| Attributable shareholders' equity                          | 1,993,114 | 3,114,071 | 3,396,755 | 3,721,280 |
| Minority/Non Controlling Int (Stckhldrs Eqty)              | 7,249     | 7,249     | 7,249     | 7,249     |
| Total Shareholders Equity                                  | 2,000,363 | 3,121,320 | 3,404,004 | 3,728,529 |

AMTD Research

Source: Company data, AMTD Research estimates

#### **Valuation**

#### DCF valuation - HK\$3.8 per share

Our price target of HK\$3.8 is based on the three-stage discounted cash flow model. This implies 2019e P/E (recurring) of 15.3x. We use a three-stage DCF model to derive our valuation. In the first stage (the fast growth stage), we forecast explicitly five year of free cash flows to the enterprise. In the second stage (medium term), the growth rates are gradually phased down to the perpetual growth rate. We derive the terminal multiple using the standard (1+g)/(wacc-g). This cash flow stream is discounted using 10.9% weighted average cost of capital ("WACC") assumption.

| Stage 1                      | 519   |
|------------------------------|-------|
| Stage 2                      | 1,597 |
| Stage 3                      | 1,898 |
| Net cash (HK \$mn)           | 573   |
| Total equity value (Rmb mn)  | 4,587 |
| Total equity value (HK \$mn) | 5,107 |
| Shares outstanding (mn)      | 1,333 |
| Dec-20 Price target (HK\$)   | 3.8   |
| Implied 2019e PE             | 15.3x |
| Implied 2020e PE             | 13.0x |

**WACC:** We derive a WACC of 10.9% for IVD Medical using: 1) risk-free rate of 4.0%; 2) a 5% equity market risk premium. We use 1.5 as the beta for IVD Medical, referring to the 1.5 average beta for medical distributors and IVD manufacturers & distributors listed in the A/H-share market.

| igure 15: WACC assumption |       |
|---------------------------|-------|
| Risk-free rate            | 4.0%  |
| Beta                      | 1.5   |
| Equity risk premium       | 5.0%  |
| Cost-of-equity (%)        | 12%   |
| Debt to equity ratio (%)  | 10%   |
| Tax rate (%)              | 25%   |
| Cost of debt              | 7%    |
| WACC (%)                  | 10.9% |
| Perpetual growth rate     | 2%    |
| Retention rate            | 30%   |
| Perpetual ROIC            | 6.7%  |

#### Comparable

We identify IVD Medical's comparable: PRC medical distributors and IVD manufacturers & distributors listed in Hong Kong and mainland China. IVD Medical is currently trading on 12.4x 2019e P/E, while its A-share IVD manufacturers & distributors peers are trading on average at around 23.0x 2019e P/E, and its medical distributors peers are trading on average at around 16.7x 2019e P/E, showing IVD Medical's growing potential to stand out in the market.

|             |                         |       |         |       |       |       |       |         |       | Div.  |       | •     |      |       | ,           |
|-------------|-------------------------|-------|---------|-------|-------|-------|-------|---------|-------|-------|-------|-------|------|-------|-------------|
|             |                         | Price | Mkt cap |       |       | P/E   |       |         | P/B   | yield | EV/E  | BITDA | RO   | E %   | Net gearing |
|             |                         | (LC)  | US\$mn  | 2018  | 2019e | 2020e | 20182 | 2019e 2 | 2020e | 2018  | 2018  | 2019e | 2018 | 2019e | 2018        |
| Medical dis | stributors              |       |         |       |       |       |       |         |       |       |       |       |      |       |             |
| 1099.hk     | Sinopharm               | 26.9  | 10,262  | 11.5x | 11.2x | 9.8x  | 1.6x  | 1.5x    | 1.3x  | 2.6%  | 7.1x  | 6.7x  | 14.4 | 14.2  | 22%         |
| 3320.hk     | CR Pharma               | 7.2   | 5,793   | 11.2x | 9.5x  | 8.6x  | 1.1x  | 1.0x    | 0.9x  | 1.8%  | 6.7x  | 6.0x  | 9.9  | 10.9  | 10%         |
| 2607.hk     | Shanghai Pharma         | 14.9  | 6,680   | 9.2x  | 8.8x  | 7.9x  | 1.0x  | 0.9x    | 0.8x  | 3.3%  | 8.7x  | 7.9x  | 10.6 | 10.4  | 38%         |
| 601607.ss   | Shanghai Pharma - A     | 17.9  | 6,680   | 13.0x | 11.9x | 10.6x | 1.3x  | 1.2x    | 1.1x  | 2.3%  | 10.3x | 8.9x  | 10.6 | 10.4  | 38%         |
| 603456.ss   | Jiuzhou Pharma          | 13.8  | 1,585   | 68.8x | 42.3x | 30.2x | 4.0x  | 3.7x    | 3.4x  | 1.5%  | 29.1x | na    | 5.8  | 8.8   | Net cash    |
|             | Average                 |       |         | 22.7x | 16.7x | 13.4x | 1.8x  | 1.7x    | 1.5x  | 2.3%  | 12.4x | 7.4x  | 10.3 | 10.9  | 27.0%       |
|             | Median                  |       |         | 11.5x | 11.2x | 9.8x  | 1.3x  | 1.2x    | 1.1x  | 2.3%  | 8.7x  | 7.3x  | 10.6 | 10.4  | 29.8%       |
| IVD manufa  | acturers & distributors |       |         |       |       |       |       |         |       |       |       |       |      |       |             |
| 2393.hk     | Yestar Healthcare       | 1.3   | 403     | 8.8x  | 8.2x  | 7.0x  | 2.4x  | 1.8x    | 1.5x  | 0.0%  | 4.3x  | 3.9x  | 27.7 | 18.6  | 83%         |
| 300244.sz   | Dian Diagnostics        | 22.2  | 1,973   | 31.3x | 28.4x | 22.7x | 3.3x  | 3.1x    | 2.8x  | 0.1%  | 17.4x | 14.5x | 12.9 | 11.0  | 48%         |
| 300439.sz   | Medical System          | 13.5  | 669     | 19.0x | 12.1x | na    | 2.5x  | na      | na    | 1.1%  | 10.7x | na    | 12.8 | na    | 53%         |
| 300463.sz   | Maccura Bio             | 28.4  | 2,266   | 35.3x | 29.8x | 23.7x | 5.8x  | 5.4x    | 5.0x  | 0.6%  | 22.6x | 20.4x | 17.1 | 16.6  | 28%         |
| 002022.sz   | Kehua Bio               | 11.8  | 869     | 29.1x | 28.1x | 26.2x | 2.8x  | 2.6x    | 2.4x  | 0.6%  | 16.5x | 17.7x | 10.0 | 9.4   | Net cash    |
| 603108.ss   | Runda Medical           | 10.1  | 838     | 22.5x | 16.6x | 13.7x | 2.3x  | 2.1x    | 1.8x  | 0.9%  | 9.8x  | 8.2x  | 10.9 | 12.5  | 72%         |
|             | A-share average         |       |         | 27.5x | 23.0x | 21.6x | 3.3x  | 3.3x    | 3.0x  | 0.6%  | 15.4x | 15.2x | 12.7 | 12.4  | 50.4%       |
|             |                         |       |         | _     | AMTD  | Valua | ation |         |       |       |       |       |      |       |             |
|             | IVD Medical             | 3.1   | 531     |       | 15.3x | 13.0x |       | 1.5x    | 1.3x  |       |       | 11.6x | 11.9 | 11.7  | Net cash    |

# Major competitors in IVD sector expand very fast through leveraging up and acquisition

During the past few years, most of IVD distributors have expanded their businesses at a very fast pace through mergers and acquisitions. The average revenue growth CAGR reached 41.4% during FY16-18. Aggressive expanding put pressure on their operating integration as shown by the high operating expenses. On average, the SG&A accounted for about 19% of their total revenue, and account receivable turnover days was around 125 days. On the other hand, quick expansion also increased leverage, as their average net gearing was over 50% by the end of 2018.

| (Rmb mn)    |                    | Revenue |         |         |         | CAGR    | Gross | margi | in   |      | EBITD | A mar | gin  |      |
|-------------|--------------------|---------|---------|---------|---------|---------|-------|-------|------|------|-------|-------|------|------|
|             |                    | FY15    | FY16    | FY17    | FY18    | FY16-18 | FY15  | FY16  | FY17 | FY18 | FY15  | FY16  | FY17 | FY18 |
| Medical dis | ributors           |         |         |         |         |         |       |       |      |      |       |       |      |      |
| 1099 HK     | Sinopharm          | 228,673 | 258,388 | 308,354 | 344,526 | 15%     | 8%    | 8%    | 8%   | 9%   | 4%    | 4%    | 5%   | 5%   |
| 3320 HK     | CR Pharma          | 118,819 | 134,103 | 149,531 | 160,218 | 9%      | 16%   | 15%   | 17%  | 19%  | 8%    | 7%    | 7%   | 8%   |
| 2607 HK     | Shanghai Pharma    | 105,517 | 120,428 | 130,455 | 159,084 | 15%     | 12%   | 12%   | 13%  | 14%  | 5%    | 5%    | 6%   | 5%   |
| 603456 CH   | Jiuzhou Pharma     | 1,437   | 1,638   | 1,693   | 1,840   | 6%      | n.a.  | n.a.  | 36%  | 38%  | n.a.  | n.a.  | 29%  | 29%  |
| IVD manufa  | cturers & distribu | utors   |         |         |         |         |       |       |      |      |       |       |      |      |
| 2393 HK     | Yestar Healthcare  | 2,455   | 3,022   | 3,927   | 4,447   | 21%     | 21%   | 25%   | 28%  | 27%  | 14%   | 17%   | 20%  | 18%  |
| 300244 CH   | Dian Diagnostics   | 1,855   | 3,813   | 4,985   | 6,941   | 35%     | 35%   | 33%   | 35%  | 34%  | 14%   | 13%   | 15%  | 15%  |
| 300439 CH   | Medical System     | 677     | 1,046   | 2,567   | 3,118   | 73%     | 64%   | 58%   | 41%  | 38%  | 37%   | 31%   | 24%  | 22%  |
| 300463 CH   | Maccura Bio        | 1,056   | 1,477   | 1,953   | 2,661   | 34%     | 58%   | 54%   | 54%  | 51%  | 38%   | 35%   | 35%  | 28%  |
| 002022 CH   | Kehua Bio          | 1,147   | 1,383   | 1,584   | 1,978   | 20%     | 43%   | 43%   | 42%  | 41%  | 24%   | 25%   | 24%  | 21%  |
| 603108 CH   | Runda Medical      | 1,625   | 2,157   | 4,301   | 5,938   | 66%     | 31%   | 32%   | 31%  | 30%  | 19%   | 20%   | 19%  | 20%  |
| IVD sub sec | tor Average        |         |         |         |         | 41%     | 42%   | 41%   | 39%  | 37%  | 24%   | 24%   | 23%  | 21%  |
|             | VD MEDICAL         |         | 1,566   | 1,798   | 2,110   | 16%     |       | 26%   | 26%  | 23%  |       | 15%   | 18%  | 15%  |

| (Rmb mn)   |                    | SG&A  | as % ( | of rev |      | AR tu | rnover | days |      | Net geari | ng       |          |          |
|------------|--------------------|-------|--------|--------|------|-------|--------|------|------|-----------|----------|----------|----------|
|            |                    | FY15  | FY16   | FY17   | FY18 | FY15  | FY16   | FY17 | FY18 | FY15      | FY16     | FY17     | FY18     |
| Medical di | stributors         |       |        |        |      |       |        |      |      |           |          |          |          |
| 1099 HK    | Sinopharm          | 4%    | 4%     | 4%     | 5%   | 93    | 84     | 76   | 88   | 22%       | 18%      | 8%       | 22%      |
| 3320 HK    | CR Pharma          | 10%   | 9%     | 10%    | 12%  | 92    | 92     | 97   | 92   | 47%       | 15%      | 26%      | 10%      |
| 2607 HK    | Shanghai Pharma    | 8%    | 8%     | 8%     | 10%  | 83    | 78     | 82   | 84   | 9%        | 14%      | 18%      | 29%      |
| 603456 CH  | I Jiuzhou Pharma   | n.a.  | n.a.   | 15%    | 16%  | 56    | 62     | 70   | 86   | 8%        | Net cash | Net cash | Net cash |
| VD manuf   | acturers & distrib | utors |        |        |      |       |        |      |      |           |          |          |          |
| 2393 HK    | Yestar Healthcare  | 9%    | 11%    | 12%    | 12%  | 82    | 72     | 81   | 101  | Net cash  | 43%      | 162%     | 83%      |
| 300244 CH  | I Dian Diagnostics | 23%   | 20%    | 22%    | 21%  | 122   | 96     | 112  | 119  | 40%       | 48%      | 83%      | 40%      |
| 300439 CH  | I Medical System   | 31%   | 32%    | 20%    | 20%  | 109   | 96     | 97   | 136  | Net cash  | Net cash | 27%      | 53%      |
| 300463 CH  | I Maccura Bio      | 23%   | 23%    | 22%    | 26%  | 200   | 169    | 179  | 179  | Net cash  | Net cash | 9%       | 26%      |
| 002022 CH  | l Kehua Bio        | 22%   | 21%    | 22%    | 23%  | 73    | 59     | 65   | 81   | Net cash  | Net cash | Net cash | Net cash |
| 603108 CH  | l Runda Medical    | 16%   | 17%    | 15%    | 13%  | 128   | 126    | 118  | 131  | 40%       | 20%      | 85%      | 72%      |
| VD sub se  | ector Average      | 21%   | 21%    | 19%    | 19%  | 119   | 103    | 109  | 125  |           |          | 73%      | 55%      |
|            | IVD MEDICAL        |       | 12%    | 10%    | 9%   |       |        | 45   | 48   |           | Net cash | Net cash | Net cash |

## **Long-term relationship with Sysmex**

IVD Medical helped Sysmex to build its haemostasis IVD market in China from zero to >40% market share

#### Vastec - Sysmex' sole national tier 1 distributor for Sysmex' haemostasis products

IVD Medical started to help Sysmex distribute its haemostasis devices and reagents in 1997. Vastec is known as a leading tier 1 distributor of IVD products in the PRC. It is the sole national distributor of Sysmex' haemostasis products with exclusive distribution rights in the PRC, since 1997. Vastec also procures a diversified portfolio of IVD products from other leading international brands and distributes them in the PRC. During the past few years, Vastec mainly procured IVD products from three international brands including Sysmex, Tecan and Alifax, and most of them were procured directly from manufacturers.

# Dacheng – Sysmex' Shanghai's distributor for haemostasis products and urinalysis products

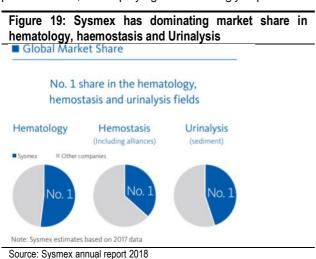
Dacheng has been a regional distributor of Sysmex' haemostasis products in Shanghai for the past six years. As a testament and affirmation of Dacheng's reputation and financial performance, it was further appointed as a regional distributor for Sysmex' urinalysis products in Shanghai in April 2016.

#### Sysmex is a leading player in global IVD market

Sysmex is a Japanese company (TYO: 6869) that operates in the domain of IVD testing, which involves examining blood, urine and other samples. The company provides customers with a variety of products and services, in more than 190 countries and regions.

According to Sysmex, it ranks among the **top seven** companies in the world in the IVD domain. In the three fields of hematology, urinalysis (sediment) and hemostasis, it maintains a dominating market share (including through alliances).

Its core product lines include testing devices and reagents in tests of hematology, urinalysis, haemostasis and immunochemistry. In line with technological innovation and its application to healthcare in recent years, the realization of personalized medicine has begun, such as performing risk diagnosis and monitoring the treatment results of individual patients. Thus, IVD is playing an increasingly important role in healthcare.



| ■ Market Scale and Sysme                    | x's Busin                       | ess Doma                 | ins   |                           |                                   |
|---|---------------------------------|--------------------------|---|---------------------------|-----------------------------------|
| Testing Field                               | Market<br>Scale<br>(\$ million) | Market<br>Growth<br>Rate | Composition<br>of Sales<br>(Fiscal year<br>ended March<br>31, 2018) | Sales and<br>Service Area | Principal Alliances               |
| Hematology                                  | 3,750                           | 5%                       | 62.0%   | Global                    | F. Hoffman-La Roch                |
| Urinalysis<br>Of which, sediment urinalysis | 1,050<br>(450)                  | 4%<br>5%                 | 7.3%  | Global                    | EIKEN CHEMICAL                    |
| Hemostasis                                  | 2,900                           | 6%                       | 16.0%   | Global                    | Siemens Healthcare<br>Diagnostics |
| Immunochemistry                             | 19,450                          | 7%                       | 4.0%  | Asia                      | _                                 |
| Others<br>(Genes, FCM, etc.)                | 36,450                          | _                        | 10.7%   | Global                    | _                                 |
| IVD market                                  | 63,600                          | 6%                       | _   |                           |                                   |

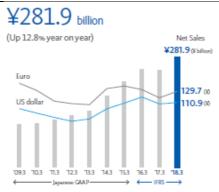
Source: Sysmex annual report 2018

#### Sysmex' strategic alliance with Siemens

Sysmex has been maintaining a sustainable growth through R&D efforts and formation of strategic alliance.

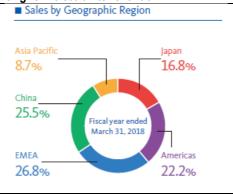
In 1995, Siemens, an industrial manufacturing company based in Germany that focuses on equipment in various areas including healthcare, and Sysmex entered into an agreement in which they agreed to establish a strategic alliance for haemostasis products. Sysmex will supply its customers with IVD reagents manufactured by Siemens, bearing the packaging and branding of Siemens.

Figure 21: Sysmex continues to deliver growth in the past ten years



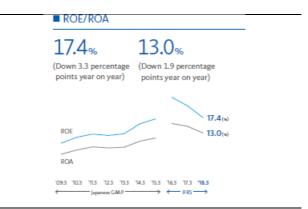
Source: Sysmex annual report 2018

Figure 23: China is the second largest market to Sysmex, accounting for 25.5% of its revenue



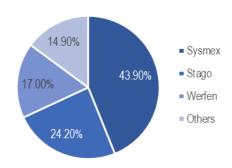
Source: Sysmex annual report 2018

Figure 22: While maintaining strong profitability



Source: Sysmex annual report 2018

Figure 24: Sysmex is the No.1 brand in China's haemostasis IVD market in 2018



Source: Frost & Sullivan

Figure 25: Sysmex' key haemostasis analyser and top reagents distributed by Vastec





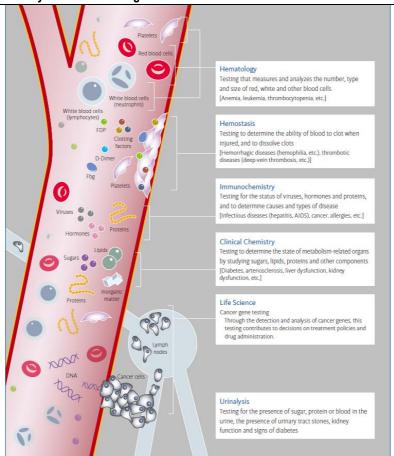
Innovance D-Dimer



Cleaning fluid for the automated coagulation analyser and reagents

Source: Company data

Figure 26: Sysmex' core testing fields



Source: Sysmex annual report

# Haemostasis IVD market provides organic growth for distribution business

We see IVD Medical's distribution business a stable cash cow business due to a relatively stable competitive landscape in haemostasis market in China. IVD's distribution business will be driven by organic growth in IVD testing as well as increasing types of tests Sysmex' haemostasis analysers conduct.

#### Increasing types of haemostasis tests driving strong growth

Sysmex' tests have expanded from 4 tests of haemostasis (凝血四项) to 7 tests of haemostasis (凝血七项). Sysmex' analysers are able to conduct in total 20 types of tests. At end of 2018, Dacheng has obtained the sole distribution rights of Sysmex' 4 tests of thrombosis (血栓新四项). The thrombosis tests are used to detect early thrombotic disease and evaluating surgical risks. This will be a significant growth driver for IVD Medical's revenue starting in the following years.

Figure 27: Most common haemostasis assays

| Haemostasis 4 assays<br>凝血四项 | PT(血浆凝血酶原时间), APTT (活化部分凝血活酶时), TT(凝血酶时间), FIB (纤维蛋白原)   |
|------------------------------|--|
| Haemostasis 7 assays<br>凝血七项 | PT(血浆凝血酶原时间), APTT (活化部分凝血活酶时), TT(凝血酶时间), FIB (纤维蛋白原), FDP (纤维蛋白(原)降解产物), D-Dimer(D - 二聚体), AT-皿(抗凝血酶皿) |
| Thrombosis 4 assays<br>血栓新四项 | TAT(凝血酶-抗凝血酶复合物),<br>PIC(纤溶酶-抗纤溶酶复合物),<br>TM(血栓调节蛋白), t-PAI-<br>C(组织纤溶酶原激活物-<br>纤溶酶原激活物抑)<br>制剂-1复合物     |

Source: Wikipedia

Figure 28: Sysmex heamostasis analysers are able to conduct multiple types of tests – this will provide upside potential

| PT<br>Dade" Innovin"<br>Thromborel" S  | Protein C pathway Protein C ProC <sup>*</sup> AcR <sup>®</sup> ProC Global <sup>®</sup> EV Leiden            | Von Willebrand factor vWF Ag <sup>-5</sup> INNOVANCE VWF Ac <sup>5</sup> BC von Willebrand Reagent   | Batroxobin time<br>Batroxobin  |
|--|--|--|--|
| PTT<br>lede Actin <sup>®</sup><br>lede Actin FS<br>lede Actin FSL<br>ethromtin <sup>®</sup> SL | Protein's Ac<br>INNOVANCE" Free PS Ag <sup>5</sup> Heparin Berichrom" Heparin INNOVANCE Heparin <sup>5</sup> | Chromogenic Berichrom Factor VIII Chromogenic Berichrom Factor XIII Chromogenic <sup>®</sup> Berichrom C1-inhibitor <sup>®</sup> Berichrom C1-inhibitor <sup>®</sup> Berichrom C1-inhibitor <sup>®</sup> Berichrom Plasminogen Berichrom Plasminogen Berichrom Protein C | Factor deficiency<br>Factor II<br>Factor V<br>Factor VIII<br>Factor IX<br>Factor X<br>Factor X |
| Fibrinogen Dade Thrombin Thrombin time Test Thrombin   | Antithrombin III Berichrom Antithrombin III (A) INNOVANCE Antithrombin  D-Dimer INNOVANCE D-Dimer            | Platelets ADP <sup>h,1</sup> Epine phrine <sup>h,1</sup> Arachidonic Acid <sup>h,1</sup> Rixtocetin <sup>1,1</sup> Collagen <sup>h,1</sup>   | Eupus anticoagulant<br>LA1 screening<br>LA2 confirmation                                       |

Source: Siemens website https://www.siemenshealthineers.com/hemostasis/systems/sysmex-cs-5100-system/assays

#### Haemostasis IVD market's relatively stable competitive landscape

The haemostasis analysis market in China is centralized and dominated by foreign brands with top 3 brands enjoying around 85% market share. Sysmex, Stago and Werfen had market share of 43.9%, 24.2% and 17.0% respectively in 2018. As IVD Medical is the sole Tier 1 distributor for Sysmex' Haemostasis products, it enjoys a 37.9% market share in haemostasis Tier 1 distributor market.

Figure 29: Haemostasis analysis market is growing along with overall IVD market

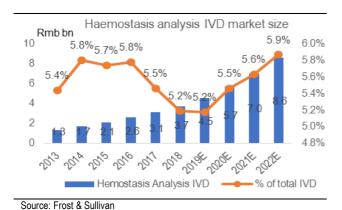
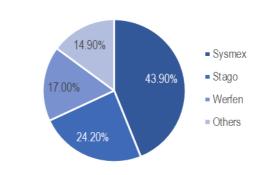


Figure 30: Market share of China haemostasis analysis IVD market, 2018 – Top 3 players enjoy around 85% market share



Source: Frost & Sullivan

#### Haemostasis IVD market is mainly driven by the fast growth in number of surgeries

Clotting disorders can cause a dangerous amount of bleeding or clotting. Hemostasis analysis is useful in monitoring people who take medications that affect clotting ability. Hemostasis analysis is also sometimes recommended before surgery. As the rising acceptance from clinical laboratory and increasing surgery volume, China hemostasis analysis IVD market reached Rmb3.1bn in 2017, growing from Rmb1.3bn in 2013 and is expected to grow to Rmb8.6bn in 2022.

Hemostasis involves studying the functions of blood coagulation (stopping bleeding), preventing blood from clotting too much within blood vessels, and fibrinolysis, which dissolves clots. Hemostasis testing is performed to diagnose hemorrhagic diseases (such as hemophilia) and thrombotic disease, to help decide methods of treatment, for monitoring, and to help diagnose the risk of bleeding or blood clotting prior to surgery.

Figure 31: Number of surgeries in China have been growing at a CAGR of 10.1% during 2007-2017

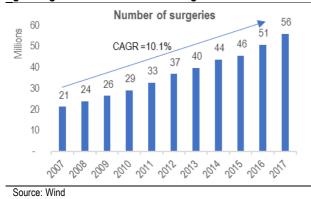


Figure 32: Domestic brands in hemostasis tests



A ay to 苗社

Source: Frost & Sullivan

Figure 33: Immunoassay, POCT and Molecular diagnostics are the most fast growing subsegments while hematology and body fluid are growing at the same pace with overall market



Source: Frost & Sullivan

## Impact from two invoice system policy

#### The "Two Invoice System" for drug procurements

As one of the measures for the PRC healthcare system reform, In order to implement the Guiding Opinions on Improving the Centralised Drug Procurement for Public Hospitals of the General Office of the State Council (《国务院办公厅关于完善公立医院药品集中采购工作的指导意见》), the 2016 List of Major Tasks in Furtherance of the Healthcare and Pharmaceutical Reforms (《深化医药卫生体制改革 2016 年重点工作任务》) issued by the General Office of the State Council on 21 April 2016 required that the "two invoice system" (两票制) (i.e. one invoice between the pharmaceutical manufacturer and the pharmaceutical distributor, and the other invoice between the pharmaceutical distributor and the hospital) should be promoted in pilot provinces involved in the comprehensive medical reform program.

On 26 December 2016, the Implementing Opinions on Carrying Out the Two Invoice System for Drug Procurement among Public Medical Institutions (for Trial Implementation) (《关于在公立医疗机构药品采购中推行 "两票制"的实施意见(试行)》(the "Circular") was issued by eight central government departments, including the NMPA. The Circular requires public medical institutions to gradually implement the "two invoice system" for drug procurements and encourages other medical institutions to promote the same so that the system can be widely promoted nationwide in 2018.

#### The "Two Invoice System" for medical consumables is relatively lagging behind

While the implementation of "Two Invoice System" for drugs is successfully carried out nationwide, which for medical consumables is lagging behind. On 5 March 2018, the Ministry of Finance, the NDRC, the Ministry of Human Resources and Social Security and State Administration of Traditional Chinese Medicine issued the Notice on Consolidating the Achievements of Cancelling Drug Markups and Deepening Comprehensive Reforms in Public Hospitals(《关于巩固破除以药补医成果持续深化公立医院综合改革的通知》),which stipulates the implementation of the centralized purchase of high value medical consumables, and that the "Two Invoice System" in relation to high value medical consumables shall be gradually implemented.

Several provincial government have subsequently issued guidance on the implementation of "Two Invoice System" for high-value medical consumables.

#### 15-16% of IVD's existing business may be affected by "Two Invoice System"

While the potential implementation of the "Two Invoice System" and centralized procurement policy may have a profound impact on IVD Medical's long term business, we estimate that 15-16% of IVD's existing revenue may be affected by the potential "Two Invoice System".

#### Difficulties in implementing "Centralized Purchasing" for IVD products

Currently, the medical consumables are purchased directly by hospitals. With the establishing of provincial Healthcare Security Bureau, the centralized purchasing at provincial level is an unavoidable trend. However, unlike drugs, implementing such policy for IVD products has technical difficulties – the IVD analysers normally have replacement cycle; before the IVD analyser can be replaced, each analyser requires specific type/brand of reagents that are not replaceable by other brands. The analyser manufacturers are not responsible for any risks arising from using other reagents. This makes the quality consistency evaluation applied to generic drugs and subsequent centralized procurement difficult for IVD products in the short term.

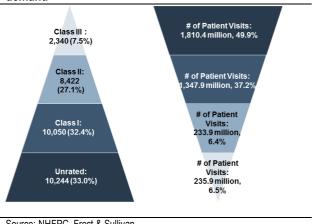
Figure 34: Illustration IVD Medical's different business flows E Non-Sysmex<sup>(1)</sup> manufacturers Original Group Manufacturer Sysmex Sysmex Haematology and body fluid (excluding haemostasis products) Haemostasis Self-branded IVD Other IVD products Products products products Original Group and other distributors Tier 1 Vastec and other(2) Vastec Other distributors Vastec distributors distributors Original Group Vastec, Original Group and other distributors and other distributors Original Group distributors Tier 3 distributors and beyond Maintenance services Distributors Logistics providers End customers Hospitals and healthcare institutions

Source: Company data

| Rmb m                        | Α   | В   | С  | D                         | Е                       |
|------------------------------|---|---|--|---------------------------|-------------------------|
|                              | Distribution of<br>Sysmex'<br>haemostasis<br>products | Distribution of<br>Sysmex' haematology<br>and body fluid<br>(excluding<br>haemostasis) products | Other distribution<br>business (as non-tier 1<br>distributor for other<br>brand or Sysmex' non-<br>haemotalogy and body<br>fluid products) | Self-branded IVD products | Maintenance<br>services |
| Likelihood of being affected | Unlikely  | Maybe   | Maybe  | Unlikely                  | Unlikely                |
|                              | Offlikely   | Maybe   | Maybe  | Offlikely                 | Offlikely               |
| Vastec<br>2016               | 1,282   | 0.0   | 99.0   | 0                         | 0                       |
| 2017                         | 1,443   | 0.0   | 85.1   | 0                         | 67.6                    |
| 2018                         | 1,633   | 2.0   | 96.8   | 0                         | 123.1                   |
|                              |   |   |  |                           |                         |
| Original Group               |   |   |  |                           |                         |
| 2016                         | 105.8   | 22.7  | 154.6  | 7.3                       | 0                       |
| 2017                         | 135.6   | 38.6  | 145.2  | 18.9                      | 0                       |
| 2018                         | 156.2   | 62.8  | 189.4  | 5.2                       | 0                       |
| Estimated combined revenu    | Δ   |   |  |                           |                         |
| 2016                         | 1,282   | 22.7  | 253.6  | 7.3                       | 0.0                     |
| 2017                         | 1,443   | 38.6  | 230.3  | 18.9                      | 67.6                    |
| 2018                         | 1,633   | 64.8  | 286.2  | 5.2                       | 123.1                   |
| D (                          |   |   |  |                           |                         |
| Pro forma group revenue      | 4 505   | 4 50-   | 4 50-  | 4 505                     | 4 = 5 =                 |
| 2016                         | 1,595   | 1,595   | 1,595  | 1,595                     | 1,595                   |
| 2017                         | 1,837   | 1,837   | 1,837  | 1,837                     | 1,837                   |
| 2018                         | 2,153   | 2,153   | 2,153  | 2,153                     | 2,153                   |
| % of Vastec's revenue        |   |   |  |                           |                         |
| 2016                         | 92.8%   | 0.0%  | 7.2%   | 0%                        | 0.0%                    |
| 2017                         | 90.4%   | 0.0%  | 5.3%   | 0%                        | 4.2%                    |
| 2018                         | 88.1%   | 0.1%  | 5.2%   | 0%                        | 6.6%                    |
| % of Original Group revenue  | <u> </u>  |   |  |                           |                         |
| 2016                         | 36.4%   | 7.8%  | 53.2%  | 2.50%                     | 0%                      |
| 2017                         | 40.0%   | 11.4%   | 42.9%  | 5.60%                     | 0%                      |
| 2018                         | 37.8%   | 15.2%   | 45.8%  | 1.30%                     | 0%                      |
| 2010                         | 01.070  | 10.270  | 10.570   | 1.5575                    | 370                     |
| % of pro forma group revenu  |   |   |  |                           |                         |
| 2016                         | 80.4%   | 1.4%  | 15.9%  | 0.5%                      | 0.0%                    |
| 2017                         | 78.5%   | 2.1%  | 12.5%  | 1.0%                      | 3.7%                    |
| 2018                         | 75.8%   | 3.0%  | 13.3%  | 0.2%                      | 5.7%                    |

# The localization wave driven by the hierarchical healthcare system

Figure 36: Public's preference for Class III hospitals leads to the severe inversion of medical resource and diagnosis demand



Source: NHFPC, Frost & Sullivan

Figure 38: While pharmaceuticals' share in spending is declining, examination spending and others are rising...

**Composition of Average Outpatient** Spending in Hospital, 2013 & 2017

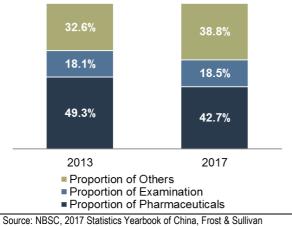


Figure 37: The number of Class III, Class II, Class I and unrated public and private hospitals in China, 2017

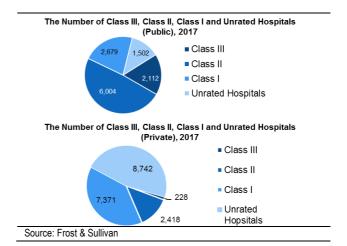
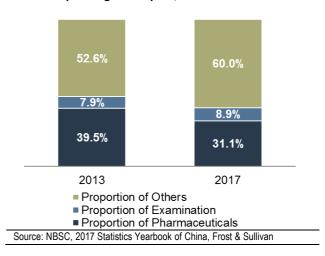


Figure 39: ...same for inpatient spending

**Composition of Average Inpatient** Spending in Hospital, 2013 & 2017



## **Laboratory solution services**

#### Solution services significantly increase hospital's cost efficiency

According to Frost & Sullivan, the IVD solution services are at a rapid pace of development within the IVD industry. The provision of solution services to hospitals is a recent and unique business model in the PRC market. According to Frost & Sullivan, with the continuous increase in IVD testing categories, hospitals' management cost for procuring IVD products has been increasing. Facing immense cost-cutting pressure, more and more hospitals are willing to hand over the management of inventory, logistics and procurement of IVD products to distributors with solution services capabilities, to increase cost efficiency. Specifically, the solution services help to improve the procurement efficiency and equipment configuration of medical institutions, reduce the operating costs of medical institutions, and provide them with various value-added services.

Currently, IVD Medical provides solution services to the clinical laboratories of hospitals for centralised procurement through Dacheng. As at the Latest Practicable Date, Dacheng has entered into cooperation agreements with three hospitals. The Company began to provide solution services to hospitals in the PRC since 2013. By being the general supplier of their clinical laboratory department, the Company participates in the design of laboratory layout, provide centralised procurement of IVD products, conduct real-time inventory monitoring and provide other after-sale services to clinical laboratories.

#### Solution services ideal for the "two invoice system"

China has introduced the "two invoice system" in order to optimise the purchasing and selling process of medical products. According to the State Council, the "two invoice system" only allows a maximum of two invoices between a manufacturer and hospital – each manufacturer will sell to a distributor and that distributor will sell directly to hospitals, eliminating multi-tiered distribution. Given the possible consequences of the national implementation of the "two invoice system" in the future and the solution services model meets the "two invoice system" requirements, there is a trend that more and more hospitals started to adopt a centralised procurement model. As a result, distributors like IVD Medical with the ability to provide broad network coverage and such value-added services can become highly competitive. The Company's sales revenue generated from solution services increased by approximately 15.6% from approximately Rmb79.9mn for the year ended 31 December 2016 to approximately Rmb92.4mn for the year ended 31 December 2017 mainly as a result of the increased demand from the hospitals.

#### A long-term stable income stream

The cooperation agreements with hospitals for providing solution services is generally for a longer period. For example, IVD Medical's solution services contract is generally for a period of five years. The partnership between the solution services providers and hospitals is stable and will keep generating stable profits on a continuous basis during the contract period. In addition, the solution services model increases the provider's bargaining power and helps stretch payment terms.

|                          |   | <u> </u>   |
|--------------------------|---|--|
| Duration                 | : | Typically a term of around five years  |
| Rene wal                 |   | The cooperation agreements are not automatically renewed upon expiration of the term   |
| Services to be rendered  |   | Dacheng assists hospitals to establish clinical laboratory logistic centres, provides centralised procurement of IVD products, and provides aftersales service and technical support etc.  |
| Credit and payment terms | : | Around 30 days   |
| Right of termination     |   | If the cooperation agreement is not in compliance with the national laws, regulations or policies or the quality of products, price or after-sale services provided by Dacheng cannot meet the requirements stipulated in the agreement, customer may unilaterally terminate the cooperation agreement |
| Source: Company data     |   |  |

## **China IVD industry overview**

#### Rising demand for medical device in China

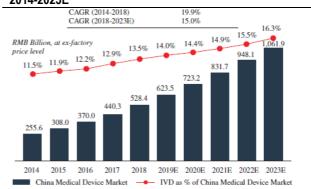
China's total healthcare expenditure has been growing steadily. According to WHO, NBS, OECD and Frost & Sullivan, China ranked second globally in terms of total healthcare expenditure in 2017. Specifically, the size of China medical device market in terms of sales revenue was approximately Rmb528.4bn in 2018. The demand of medical device market in China is expected to continue to increase given the accelerated ageing population and increasing healthcare investment from the government.

Figure 41: Total healthcare expenditure of China, 2014-2023E



Source: NHFPC, WHO, Frost & Sullivan Report

# Figure 42: Market size of China medical device market, 2014-2023E



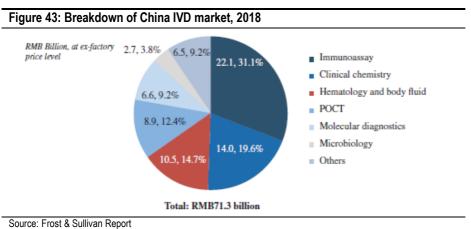
Source: China Medical Pharmaceutical Material Association, Frost & Sullivan

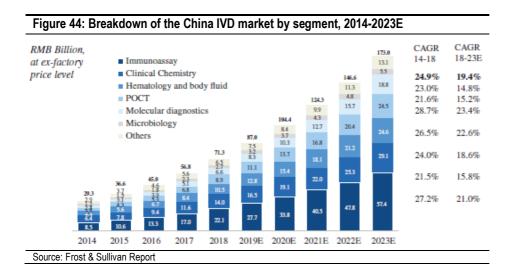
29

#### IVD market ranked second in China medical device segment

IVD is used to diagnose, monitor, screen and assess predispositions to diseases. Advantages of using IVD include reducing hospital stays and providing more precise and scientific guidance on clinical decisions.

IVD is the second largest segment in China medical device market with a share of 13.5% in terms of sales revenue in 2018. China IVD market can be divided into six major segments based on testing principles: haematology and body fluid, clinical chemistry, immunoassay, molecular, microbiology and POCT. Haematology and body fluid test includes haemostasis analysis and urinalysis and it ranked third in the China IVD market by revenue in 2018.





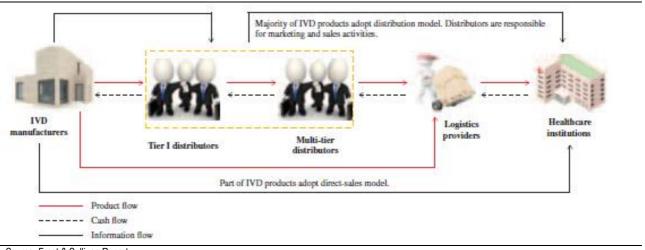
Growth drivers of the IVD market in China include ageing population and increasing disposable income, continuous technological innovation, strong policy support, and hierarchical healthcare system and medical partnership.

We also identify following trends of future China IVD market: continuous market growth, hospitals' increasingly reliance on IVD services, expanding reach of domestic manufacturers, prevalence of the centralized procurement business, and increasing independent commercial lab outsourcing services.

#### Distribution model dominating China IVD market

The current China IVD market has a multi-tier distribution structure. The distribution model is the dominate business model in respect of the IVD industry in China. In 2018, approximately 85% of the IVD market by revenue adopt the distribution model where distributors are also responsible for marketing and sales activities with end customers.

Figure 45: Value chain of IVD industry in China



Source: Frost & Sullivan Report

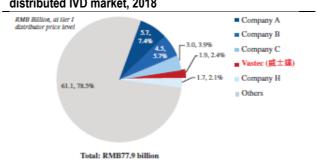
According to Frost & Sullivan Report, the top five tier 1 IVD distributors are Company A, Company B, Company C, Vastec and Company D. Vastec ranked fourth among all tier 1 distributors in China, with a sales revenue of approximately Rmb1.9bn in 2018.

Figure 46: Market size of China tier 1 distributed IVD market, 2014-2023E



Source: Frost & Sullivan Report





Source: Frost & Sullivan Report

Increasing concentration in China IVD market brought by the "two invoice system"

With the upcoming nationwide application of the "two invoice system", we believe the concentration rate in China IVD market will increase significantly. According to the Frost & Sullivan Report, if the "two invoice system" is launched, it is expected that (i) the distribution value chain will be compressed into one single layer; (ii) manufacturers will only be allowed to utilize one layer of distributors which presents a serious challenge for traditional lower-tier distributors; and (iii) larger or leading distributors will look to acquire regional distributors to build up their account and regional coverage. As a result, lower-tier distributors are likely to be squeezed out of the market by such consolidating competition.

#### IVD Medical focusing on haematology and body fluid segment

Haematology and body fluid tests refers to the biochemical analysis of body fluids. It uses chemical reactions to determine the levels of various chemical compounds in bodily fluids. Several simple chemical tests are used to detect and quantify different compounds in blood and urine, the most commonly tested specimens in clinical chemistry. The diagnosis items majorly include urinalysis, hematology, haemostasis and erythrocyte sedimentation rate analysis.

- Urinalysis: a urinalysis can help doctor detect problems that can be indicated by urine. For example, the microscopic exam is to test the abnormalities in red or white blood cells which can indicate signs of infections in kidney disease, bladder cancer, or a blood disorder and crystals can indicate stones in kidney.
- 2) Haematology: haematology tests include laboratory assessments of blood formation and blood disorders. Some examples of these tests are: Full blood count A count of the total number of red blood cells, white blood cells and platelets present in blood; assessment of granulocytosis; Iron status and anemias are assessed using tests such as serum ferritin, vitamin B12 and folate levels.
- 3) Haemostasis: haemostasis tests measure the blood's ability to clot and the time it takes to clot. Haemostasis tests can help doctor assess patients' risk of excessive bleeding or developing clots (thrombosis) somewhere in blood vessels.
- 4) ESR: ESR is the rate at which red blood cells sediment in a period of time. It is a non-specific measure to detect the presence of inflammation caused by one or more conditions such as infections, tumors or autoimmune diseases.

#### Vastec NO.1 market share in China haemostasis analysis IVD market

China haemostasis analysis IVD market is centralized and dominated by a few overseas brand manufacturers including Sysmex, Stago and Werfen with a market share of approximately 43.9%, 24.2% and 17.0%, respectively by revenue in 2018. Vastec which distributes Sysmex haemostasis products has the largest market share of the China tier 1 distributed haemostasis analysis IVD market in 2018.

Figure 48: Market size of China tier 1 distributed haemostasis analysis IVD market, 2014-2023E



Figure 49: Competitive landscape of China tier 1 distributed haemostasis analysis IVD market, 2018



Source: Frost & Sullivan Report

As for China urinalysis IVD market, local brand manufactures in general are the market leaders in China urinalysis IVD market by revenue. The top three manufactures in the China urinalysis IVD market are Urit, Sysmex and Dirui.

Figure 50: Market size of the China urinalysis IVD market, 2014-2023E



Source: Frost & Sullivan Report

#### Dacheng ranked third among top IVD distributors in Shanghai

Shanghai is one of the largest IVD markets in China, with a market size in terms of sales revenue of approximately Rmb3.8bn in 2018. Haematology and body fluid analysis segment ranked third in Shanghai in 2018. Dacheng is among the top three IVD distributors in Shanghai.

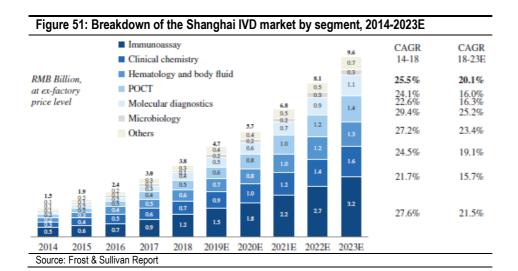


Figure 52: Market size of Shanghai distributed IVD market,

2014-2023E

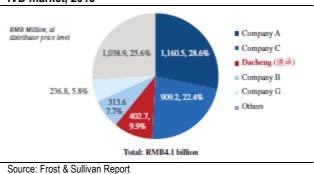
CAGR (2014-2018)
CAGR (2018-2023E)

RMB Billion, at distributor price level

3.2
4.1
2014 2015 2016 2017 2018 2019E 2020E 2021E 2022E 2023E

Source: Frost & Sullivan Report

Figure 53: Competitive landscape of Shanghai distributed IVD market, 2018



As for Shanghai haemostasis analysis IVD market, the top three manufacturers are Sysmex, Stago and Werfen, with a market share of approximately 54.4%, 22.6% and 17.0%, respectively, by revenue in 2018. Major growth drivers of the Shanghai IVD market include increasing patient visits, improving affordability and abundant medical resources.

Figure 54: Market size of the Shanghai haemostasis analysis IVD market, 2014-2023E



#### Domestic substitution is the trend in China medical device market

Domestic substitution is one of the future trends of China medical device market. With the policy support, local medical device companies leverage low manufacturing cost to compete with MNC counterparts and gain increasing market share from them. With pricing advantage, domestic manufacturers have obtained increasing share in lower-end market such as low-level hospitals and primary healthcare institutions. With further investment on R&D and favorable policies on domestic substitution, local IVD players will expand their product portfolio and extend market coverage to premium end users such as high level hospitals. Currently, such domestic substitution majorly is observed in low-end medical device market with low added value.

#### Domestic brands to grow faster in the haematology and body fluid IVD market

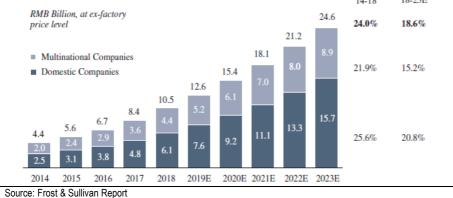
The haematology and body fluid IVD market is fragmented in China, and more than half domestic products, of which market increased with the CAGR of 25.6% during 2014 to 2018, and is expected to maintain a steady growth to Rmb15.7bn in 2023 with the CAGR of 20.8%. Compared with domestic haematology IVD market, the MNC haematology IVD market grew with the CGAR of 21.9% from 2014 to 2018, and with the growth slow down, the market is estimated to reach Rmb8.9bn in 2023, representing the CAGR of 15.2%.

Figure 55: Breakdown of China haematology and body fluid IVD market by MNC and domestic companies, 2014-2023E

CAGR 14-18 18-23E

RMB Billion, at ex-factory

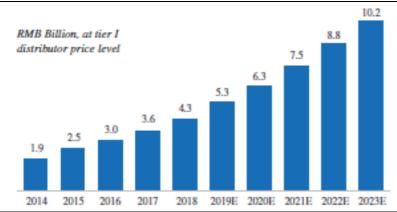
24.6 24.06 18-66



#### Major domestic haemostasis brands

Haemostasis is a fast-developing IVD segment in China in recent years. Based on tier I distribution, China hemostasis analysis IVD market has reached Rmb4.3bn in 2018. Currently approximately more than 90% of the market share are dominated by multinational brands in haemostasis market. Leading market players in haemostasis include Sysmex, Werfen and Stago. As for domestic brands, Precil (controlled by Mindray), Succeeder, BSBE and Shanghai Sun Biotech are leading players in the market.

Figure 56: Historical and forecasted market size of China tier I distributed hemostasis analysis IVD market, 2014-2023E



Source: Frost & Sullivan Report

Figure 57: Haemostasis analysers from major domestic haemostasis brands



Source: Mindray, Succeeder, Rayto, Shanghai Sun Biotech, Zonci

## **Risk analysis**

#### Heavy reliance on the relationship with Sysmex

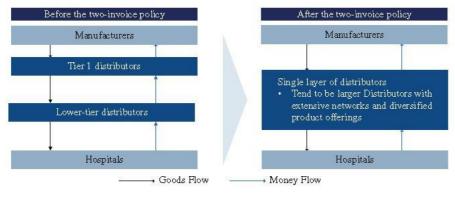
Sysmex' haemostasis and urinalysis products are two of IVD Medical's most sold products. During the Track Record Period, the Company relied heavily on Sysmex' brand recognition and reputation in the sales and marketing of its products. Any change of Sysmex' existing sales or marketing strategy in the PRC might adversely impact IVD Medical's business and results of operations.

Both Vastec's and the Original Group's business depend on the stable supply of haemostasis and urinalysis products from Sysmex. Dacheng has been the regional distributor of Sysmex' haemostasis products in Shanghai for the past six years. It was further engaged as a regional distributor of Sysmex' urinalysis products in Shanghai in April 2016. For the years ended 31 December 2016 and 2017 and the nine months ended 30 September 2018, revenue generated from the sales of Sysmex' haemostasis and urinalysis products represented approximately 45.4%, 54.6% and 54.4% of the total revenue of the Original Group's distribution business. Further, Vastec has been a national distributor of Sysmex' haemostasis products with exclusive distribution rights in the PRC since 1997. For the years ended 31 December 2016 and 2017 and the nine months ended 30 September 2018, revenue generated from the sales of Sysmex' haemostasis products represented approximately 92.8%, 94.4% and 95.0% of the total revenue of Vastec's distribution.

#### Potential impact of the "two invoice system"

Shaanxi, Fujian, Qinghai, Liaoning, Heilongjiang, Tibet, Shanxi and one city in Jiangsu Province collectively known as "Applicable Provinces" have applied the "two invoice system" to the IVD product industry, including the IVD products IVD Medical distributes. It is uncertain whether and to what extent IVD Medical's business operation will be affected by the "two invoice system". During the Track Record Period, the Original Group's revenue generated from the Applicable Provinces were approximately Rmb4.6mn, Rmb9.0mn and Rmb10.6mn, respectively, representing approximately 1.6%, 2.7% and 3.8% of the total revenue of the Original Group for the same periods. Vastec's revenue generated from the Applicable Provinces were approximately Rmb265.5mn, Rmb316.6mn and Rmb235.4mn, respectively, representing approximately 19.2%, 19.8% and 19.0% of the total revenue of Vastec for the same periods.

Figure 58: Comparison of distribution chain of medical devices and medical consumables before and after the implementation of the "two invoice system"



Source: Company data

#### Self-branded products business may not grow as planned

According to Frost & Sullivan, with a pricing advantage, domestic IVD manufacturers have been capturing an increasing share in the lower-end markets such as low-level hospitals and primary healthcare institutions. With further investments in research and development and with policies favourable of domestic substitution, domestic IVD manufacturers will play a more important role in the future China IVD market.

IVD Medical engages in the research, development, manufacturing and sales of IVD analysers and reagents under its own brand. The Company's self-branded products business represented approximately 2.5%, 5.6% and 1.5% of the Original Group's total revenue for the years ended 31 December 2016 and 2017 and for the nine months ended 30 September 2018, respectively. As IVD Medical only commenced research and develop our self-branded IVD reagents in 2016, it may fail to adequately anticipate and meet market demands, which could harm its business and growth prospects.

#### Risks related to distributors

IVD Medical relies on its distributors to place its products into the market and failure to maintain relationship with its existing distributors, to engage new distributors or to effectively manage its distributors may materially and adversely affect its business, results of operations and financial condition. For the years ended 31 December 2016 and 2017 and the nine months ended 30 September 2018, sales to distributors accounted for approximately 20.9%, 31.8% and 30.3% of the Original Group's total revenue for the same periods, respectively. For the years ended 31 December 2016 and 2017 and the nine months ended 30 September 2018, sales to the distributors accounted for approximately 97.6%, 93.8% and 90.0% of the Vastec's total revenue for the same periods, respectively. As at 30 September 2018, the Original Group had 267 distributors and Vastec had 684 distributors in the PRC.

## **Appendix**

IVD Medical's history can be traced back to 2009 when its co-founders and executive Directors Mr. Ho and Mr. Leung established IVD China and subsequently IVD (Shanghai) to engage in the research and development, sales and marketing of self-branded IVD products using their personal funds from previous business activities under Vastec HK. In 2011, Mr. Lin, Mr. Ho and Mr. Leung founded Dacheng (Shanghai) to engage in the distribution of IVD products with a focus on Shanghai IVD market using their personal funds from previous business activities or employment under Vastec HK. In December 2013, Mr. Ho and Mr. Leung introduced Huatuo as an industry investor and sold their 60% equity interest in Vastec HK to Huatuo. Mr. Ho and Mr. Leung, each being a director of Vastec HK, have been largely responsible for the management of the business operations of Vastec HK since its establishment. As part of the Reorganisation, Mr. Ho and Mr. Leung transferred their remaining 40% equity interest in Vastec HK to the Company, and Vastec HK became an associate of the Company in May 2016. With a view to further strengthening its distribution capability and sales network, the Company completed the acquisition of 60% equity interest in Vastec HK from Huatuo in January 2019, and Vastec HK has since then become its wholly-owned subsidiary.

| Figure 59: Key mi    | estones in the Company's Business  |
|----------------------|--|
| 1993                 | Vastec HK was incorporated in Hong Kong  |
| 1996                 | <ul> <li>Vastec HK established a representative office in Beijing</li> </ul>   |
| 1997                 | <ul> <li>Vastec became the national distributor of Sysmex' haemostasis products<br/>with exclusive distribution rights in the PRC</li> </ul> |
| 2000                 | <ul> <li>Vastec (Shanghai) was established by Vastec HK in the PRC</li> </ul>  |
| 2009                 | <ul> <li>IVD China was incorporated in Hong Kong</li> </ul>  |
| 2010                 | <ul> <li>IVD (Shanghai) was established by IVD China in the PRC</li> </ul>   |
| 2011                 | <ul> <li>Dacheng (Shanghai) was established in the PRC</li> </ul>  |
| 2012                 | <ul> <li>Dacheng began acting as a regional distributor of Sysmex' haemostasis<br/>products in Shanghai for Vastec</li> </ul>                |
| 2014                 | <ul> <li>Shinva, through Huatuo, acquired 60% of the issued share capital of<br/>Vastec HK</li> </ul>  |
| 2015                 | <ul> <li>Alifax was established in the PRC by Vastec HK and Alifax S.R.L as a<br/>joint venture</li> </ul>                                   |
| 2016                 | <ul> <li>The Company was incorporated in the Cayman Islands</li> </ul>   |
|                      | <ul> <li>Dacheng was appointed as a regional distributor of Sysmex' urinalysis<br/>products in Shanghai</li> </ul>                           |
| 2019                 | <ul> <li>Completion of the Acquisition whereby Vastec HK became a wholly-<br/>owned subsidiary of the Company</li> </ul>                     |
| Source: Company data |  |

Source: Company data

Figure 60: Shareholding structure before listing The Founding Group Shinva Mr. Ho<sup>Q)</sup> Mr. Leung<sup>(1)</sup> Mr. Lin<sup>(1)</sup> (PRC) 100% 100% 100% 100% Huatuo KS&KL King Sun Lucan Investment NHPE (Hong Kong) (Republic of Seychelles) (Republic of Seychelles) (Republic of Seychelles) (Cayman Islands) 44.37% 17.55% 17.55% 1127% 926% Company (Cayman Islands) Other Individuals® 75% 25% 100% 100% Vastec HK IVD International IVD China (Hong Kong) (Hong Kong) (Hong Kong) 100% 100% 100% Suzhou DiagVita<sup>(4)</sup> (PRC) Digital HK IVD (Shanghai) Alifax<sup>60</sup> Dacheng (Shanghai) Vastec (Shanghai)<sup>Q</sup> (PRC) (PRC) (PRC) (PRC) (Hong Kong) 100% Hunan Ankai Jiade<sup>(3)</sup> Digital China (PRC) (PRC) Associate (IFRSs)

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|--------------------------------------|---|
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| Industry Rating                      |   |
| Overweight<br>Neutral<br>Underweight | Industry sector expected to outperform the market over the next 12 months Industry sector expected to perform in-line with the market over the next 12 months Industry sector expected to underperform the market over the next 12 months |
| Stock Rating                         |   |
| Buy                                  | Stock with potential return of over 20% over the next 12 months   |
| Hold                                 | Stock with potential return of -20% to +20% over the next 12 months   |
| Sell                                 | Stock with potential loss of over 20% over the next 12 months   |

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We, Michelle Li, Brian Li and Roy Wu, hereby certify that (i) all of the views expressed in this research report reflect accurately our personal views about the subject company or companies and its or their securities; and (ii) no part of our compensation was, is or will be, directly or indirectly, related to the specific recommendations or views expressed by us in this research report, nor is it tied to any specific investment banking transactions performed by AMTD Global Markets Limited.

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AMTD Global Markets Limited has an investment banking relationship with IVD Medical Holding Limited and/or its affiliate(s) within the past 12 months.

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